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## Competitive equilibrium

Each member  $i \in [1, N]$  chooses her level of  $s_i \ge 0$  to maximize her utility  $u_i = a_i \sqrt{s_i} - \rho \sum_{j \ne i} s_j - cs_i$ , a function that is twice-differentiable and concave. Assuming  $\lambda_i \ge 0$  to be the Lagrangian parameters, the optimal level of  $s_i$ ,  $s_i^{\#}$ , satisfies the necessary and sufficient first-order conditions  $a_i \frac{1}{2} s_i^{-\frac{1}{2}} - c + \lambda_i = 0$  and the Kuhn-Tucker conditions  $s_i \lambda_i = 0$  for any  $i \in [1, N]$ , thus forming a system of 2N equations and 2N variables  $(s_i \text{ and } \lambda_i)$ . There is no solution possible in which, for any member  $i \in [1, N]$ ,  $\lambda_i > 0$ , because it would imply  $s_i^{\#} = 0$ , making the corresponding first-order condition indeterminate. Therefore, the only possible determinate solution has  $\lambda_i = 0$  and  $s_i^{\#} = (\frac{a_i}{2c})^2$  for all  $i \in [1, N]$ .

## Social optimum

In any Pareto optimal allocation, the optimal level of  $s_i$ ,  $s_i^{\circ}$ , must maximize the joint surplus of the N members and so must solve  $\max_{s_i \ge 0, i \in [1,N]} \sum_{i=1}^{N} \left( a_i \sqrt{s_i} - cs_i \right) - \sum_{i=1}^{N} \rho \sum_{j \ne i} s_j$ . This problem gives the necessary and sufficient first-order conditions  $a_i \frac{1}{2} s_i^{-\frac{1}{2}} - c - (N-1)\rho + \gamma_i = 0$ , with  $\gamma_i \ge 0$  the Lagrangian parameters, and the Kuhn-Tucker conditions  $s_i \gamma_i = 0$  for all  $i \in [1, N]$ . The problem is solved like the precedent, yielding interior solution  $s_i^{\circ} = \left(\frac{a_i}{2(c+\rho(N-1))}\right)^2$  for all  $i \in [1, N]$ .

## Solving program P

The subsidy rate. We start by determining the optimal subsidy rate,  $t^*$ . The rate must satisfy two conditions: first, it must be large enough to entice each member to abandon the competitive equilibrium for the social optimum; second, it must be high enough to deter any member from defecting to the competitive equilibrium while holding constant the optimal activity of other members. To meet the first condition, t must make the equilibrium activity under the socially optimal equilibrium at least equal to the equilibrium activity under the competitive equilibrium. Comparing the first-order conditions for each equilibrium (see above), it is straightforward to see that the condition for the optimal equilibrium is the same as that for the competitive equilibrium minus expression  $(N-1)\rho$ . Therefore,  $t^* \ge (N-1)\rho$ .

To meet the second condition, the incentive constraint in program P must be met for  $s_i^* = s_i^\circ$ . This means that  $a_i \sqrt{s_i^\circ} - \rho \sum_{j \neq i} s_j^\circ - cs_i^\circ + t \left(s_i^\# - s_i^\circ\right) \ge a_i \sqrt{s_i^\#} - \rho \sum_{j \neq i} s_j^\circ - cs_i^\#$ . Substituting the values of  $s_i^\#$  and  $s_i^\circ$  into the constraint yields  $t^* \ge \frac{c(N-1)\rho}{2c+(N-1)\rho}$ . Since the right hand side term is smaller than  $(N-1)\rho$ , it follows that this second constraint is not binding, only the first is, and thus  $t^* = (N-1)\rho$ .

**Convexity.** To show that program P is convex with respect to x and thus has a fixed-point solution, one needs to show that the founder's utility function, in which we have substituted the values for  $s_i^{\#}$ ,  $s_i^{\circ}$ , and  $t^*$ , is concave with respect to variables x and y. Concavity requires that for any pair of distinct points  $(x_1, y_1)$  and  $(x_2, y_2)$  in the domain of  $U_P$ , and for  $0 < \theta < 1$ , the following weak inequality holds:  $\theta U_P(x_1, y_1) + (1 - \theta) U_P(x_2, y_2) \le U_P(\theta(x_1, y_1) + (1 - \theta)(x_2, y_2))$ . Developing  $U_P$  and rearranging yields  $U_P = Ax^3 + Bx^2 + Cx + Dy^3 + Ey^2 + Fy + G$  with  $A = -\frac{1}{6}R$ ,  $B = \frac{1}{8}R$ ,  $C = T + \frac{1}{24}R$ ,  $D = -\frac{1}{12}R$ , E = -B, F = V - C, G = -T, and  $R = \rho^2 (N - 1)^2 a^2 \frac{2c + \rho(N - 1)}{c^2(c + \rho(N - 1))^2}$ .

This and all subsequent calculations use the functional form for a member's marginal gain  $a_i = ai$ .

Concavity thus requires  $\theta \left(Ax_1^3 + Bx_1^2 + Cx_1 + Dy_1^3 + Ey_1^2 + Fy_1 + G\right) + (1 - \theta)$   $\left(Ax_2^3 + Bx_2^2 + Cx_2 + Dy_2^3 + Ey_2^2 + Fy_2 + G\right) \leq A \left(\theta x_1 + (1 - \theta) x_2\right)^3 + B \left(\theta x_1 + (1 - \theta) x_2\right)^2 + C \left(\theta x_1 + (1 - \theta) x_2\right)$   $+ D \left(\theta y_1 + (1 - \theta) y_2\right)^3 + E \left(\theta y_1 + (1 - \theta) y_2\right)^2 + F \left(\theta y_1 + (1 - \theta) y_2\right) + G$ . Rearranging and simplifying, one obtains  $(x_1 - x_2)^2 \left((x_1 (1 + \theta) + x_2 (2 - \theta)) A + B) + (y_1 - y_2)^2 \left((y_1 (1 + \theta) + y_2 (2 - \theta)) D - B\right) \leq$ 0, which is true since both components of the addition are negative. The first term is negative because A + B < 0 and A's coefficient is greater than one, while the second term is negative because D < 0, and both D's coefficient and B are positive. It follows that  $U_P$  is concave with respect to x and y and that there exists a unique internal maximum  $(x^*, y^*)$ .

Lower and Upper Bounds of  $x^*$ . Since  $x^*$  is the unique maximum over the relevant domain, it yields a utility to the founder that is greater than the utility yielded either by  $x^* - 1$  or by  $x^* + 1$ . Formally, we have  $U_P(x) \ge U_P(x+1)$  and  $U_P(x) \ge U_P(x-1)$ . After developing and rearranging terms in each inequality, we obtain a lower and an upper bound for  $x^*$  of the form  $\underline{x} \le x \le \overline{x}$ , with  $\underline{x} = \frac{1}{4} \frac{\sqrt{(a^2 \rho^3 (N-1)^3 + 32Tc^2 (c+\rho(N-1))^2 + 2ca^2 \rho^2 (N-1)^2)}}{a\rho(N-1)\sqrt{2c+\rho(N-1)}} - \frac{1}{4}, \overline{x} = \frac{1}{4} \sqrt{(a^2 \rho^3 (N-1)^3 + 32Tc^2 (c+\rho(N-1))^2 + 2ca^2 \rho^2 (N-1)^2)}}$ 

 $\frac{1}{4} \frac{\sqrt{\left(a^2 \rho^3 (N-1)^3 + 32T c^2 (c+\rho(N-1))^2 + 2ca^2 \rho^2 (N-1)^2\right)}}{a\rho(N-1)\sqrt{2c+\rho(N-1)}} + \frac{3}{4}.$  Given that  $\underline{x} + 1 = \overline{x}$  and that  $x^*$  is an integer, the value of  $x^*$  may fall anywhere in the closed interval  $[\underline{x}, \overline{x}]$ .

Lower and Upper Bounds of  $y^*$ . The equilibrium value is what makes the founder indifferent between extending the offer to  $y^{th}$  member and earning  $V - t^* \left(s_y^{\#} - s_y^{\circ}\right) - T$  and not extending the offer and earning 0. Equating the two outcomes and substituting the corresponding values for transfer and investment into the equation yields the upper bound value  $\overline{y} = 2\frac{c}{a\rho}\frac{\sqrt{V-T}}{\sqrt{2c+\rho(N-1)}}\frac{c+\rho(N-1)}{N-1}$ , and thus the lower bound value  $\underline{y} = 2\frac{c}{a\rho}\frac{\sqrt{V-T}}{\sqrt{2c+\rho(N-1)}}\frac{c+\rho(N-1)}{N-1} - 1$ . The value of  $y^*$  may fall anywhere in the closed interval  $[\underline{y}, \overline{y}]$ .

**Domain.** Since  $x^*$  must fall in interval [1, N], we infer the domain of the function for which this result is verified.  $\underline{x} \ge 1$  yields condition  $T \ge \frac{3}{4}a^2\rho^2 (N-1)^2 \frac{2c+\rho(N-1)}{c^2(c+\rho(N-1))^2} \equiv \underline{T}$ , while  $\overline{x} \le N$  yields condition  $T \le \frac{1}{4}a^2\rho^2 (2N-1)(N-1)^3 \frac{2c+\rho(N-1)}{c^2(c+\rho(N-1))^2} \equiv \overline{T}$ .  $\underline{y} \ge 1$  yields  $T \le V - \frac{1}{4}N^2a^2\rho^2 (N-1)^2 \frac{2c+\rho(N-1)}{c^2(c+\rho(N-1))^2} \equiv \overline{T}$ , while  $\overline{y} \le N$  yields  $T \ge V - a^2\rho^2 (N-1)^2 \frac{2c+\rho(N-1)}{c^2(c+\rho(N-1))^2} \equiv \underline{T}$ . Also,  $x^* = \begin{cases} N & \text{if } T > \overline{T} \\ 1 & \text{if } T < \underline{T} \end{cases}$  while  $y^* = \begin{cases} N & \text{if } T < \underline{T} \\ 1 & \text{if } T > \overline{T} \end{cases}$ . One last condition must be met:

 $T = \arg \operatorname{solve} \underline{x} \leq y \equiv \widehat{T}$ . Too long to be reported here, this condition is available from the authors.